

Projects Update

SUMMARY

This report provides an update on the Authority's efficiency and joint working Projects.

RECOMMENDATION(S)

- 1) *The Authority is asked to note the information within this report.*

1. Introduction - The six projects, initiated by Officers and delivered in conjunction with the constituent Boroughs will further develop our collaborative working in West London. A Project Board is established for governance of the programme through the Borough Partnership and West London Alliance Environment Directors Board.

2. Data – A long-term strategic project to capture waste management data for the West London Boroughs, to review collective performance, share strategic information and inform the operational projects. The project will also reduce the data burden on constituent Borough Officers and offer joint resource for e.g. Waste Data Flow reporting.

The data project has a long development phase given its size and complexity. Officers have identified that a wide variety of different data and metrics is used for waste services and operations but comparable data is needed to inform new projects and provide effective benchmarking. A trial with Hounslow officers and Recycle 360 is starting to untangle the variety of data sources to create a monthly report showing collected waste, recycling and composting trends from different sources, e.g. houses and flats.

3. Waste Minimisation Projects – The data collected from waste minimisation projects is shared to assist behaviour change and reduce cost for the constituent Boroughs. Details are provided in the Waste Minimisation Update.

4. Material Recycling Facility (MRF) – Officers have identified that more recycling processing capacity is needed in London and the South East to deliver current and future recycling targets. All Boroughs will benefit from additional capacity as it will mitigate the risk of increasing cost due to a shortage of facilities. In addition, this project offers efficiency to the constituent Boroughs with a single procurement to manage recycling materials. Ealing, Harrow, Hillingdon and Richmond upon Thames have arrangements which terminate in 2020. Officers are currently working with Hounslow to develop new offtake for commingled material from flats and Brent's contract will end in 2023.

Risks and Opportunities – The project has been developed to mitigate the risk associated with: increasing demand for quality from Chinese recycling markets; the fluctuating value of recycling which is closely linked to the cost of oil; and any turbulence which might result from Brexit. The Resources and Waste Strategy and expected consultation on extended producer responsibility for packaging materials brings the opportunity of a financial contribution from producers to the cost of collecting and recycling packaging materials. A joint procurement to create new MRF capacity over the longer term will create a strong negotiating position in this changing market.

Procurement - Officers sent 108 days formal notification of procurement to the GLA on the 28th September 2018 as required and aims to issue the Official Journal of the European Union (OJEU) (Procurement notice) notice before the end of February 2019. The procurement documents are being prepared in consultation with the constituent Boroughs. Individual Borough approval to

delegate the procurement to WLWA will be sought in February / March 2019. Boroughs will be fully consulted on the procurement decision in Sept 2019 through the Environment Directors Board.

5. **HRRC Harmonisation** – The HRRC sites in West London are operated on an individual basis and therefore do not benefit from synergy savings or a consistent framework of targets and objectives. The aim of HRRC harmonisation is to ensure shared best practice and deliver the Joint Municipal Waste Management Strategy (JMWMS) objectives. Officers have been focusing on the Authority run Twyford Abbey Road HRRC to collate data and pilot new ways of working.
6. **Procurements** – Joint procurement increases efficiency and strength in the market. Details are provided in the Contracts Report.
7. **Collections** – A long-term project to align the collections strategy with the disposal strategy in West London to ensure we focus on reducing waste, increasing recycling and can take the maximum opportunities offered by extended producer responsibility. Existing collections arrangements across the Boroughs vary in material collected, frequency, vehicles, methodology and recycling rates. Officers and Environment Directors have identified potential benefits in a consistent approach and have initiated a project to scope the extent of the possible savings and expected benefits.
8. **Risk** - Further consultations are expected on the Resources and Waste Strategy and a timetable for expected legislation which must be considered during the development of all projects.

9. **Financial Implications**

There are no financial issues arising from this report.

10. **Staffing Implications** - None

11. **Health and Safety Implications** - None

12. **Legal Implications** - None

13. **Joint Waste Management Strategy Implication**

The Projects mentioned in this report meet the Authority's Joint Waste Management Strategy policies listed below:

Policy 5: West London Waste Authority and its constituent Boroughs will reduce biodegradable municipal waste landfilled with regard to the Landfill Allowance Trading Scheme.

Policy 6: West London Waste Authority and constituent Boroughs will seek a residual waste management solution in accordance with the waste hierarchy, that presents value for money and that offers reliability in the long term.

Policy 7: The West London Waste Authority and constituent Boroughs will seek to provide waste management services that offer good value, that provide customer satisfaction and that meet and exceed legislative requirements.

Policy 8: The West London Waste Authority and constituent Boroughs will work together to achieve the aims of this strategy and are committed to share equitably the costs and rewards of achieving its aims.

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